

STATE OF CALIFORNIA
CAPITAL OUTLAY
BUDGET CHANGE PROPOSAL (COBCP)
COVER PAGE (REV 06/15)

DEPARTMENT OF FINANCE
915 L Street
Sacramento, CA 95814
IMS Mail Code: A15

BUDGET YEAR 2016-17

BUSINESS UNIT: 0690 COBCP NO. 1 PRIORITY: 1 PROJECT ID: 0000753

DEPARTMENT: Office of Emergency Services

PROJECT TITLE: Southern Region Emergency Operations Center Replacement, Los Alamitos

TOTAL REQUEST (DOLLARS IN THOUSANDS): \$1,365

MAJOR/MINOR: Major

PHASE(S) TO BE FUNDED: W

PROJ CAT: CRI

CCCI/EPI: 6077

SUMMARY OF PROPOSAL: This proposal requests funding to design and construct a new Southern Region Emergency Operations Center at the Joint Forces Training Base in Los Alamitos. The scope of the project includes design and construction of a new approximately 30,000 square foot building that meets the requirements of the Essential Services Buildings Seismic Safety Act of 1986 and serves as an alternate State Operations Center. This new building will replace the two existing modular buildings totaling approximately 7,200 square feet that are also located at the base.

This proposal requests funding in fiscal year 2016-17 for the working drawings phase of this project. The total estimated project cost is \$24,597,000.

HAS A BUDGET PACKAGE BEEN COMPLETED? (Existing/Needed/Not Needed): Existing

REQUIRES LEGISLATION (Y/N): N IF YES, LIST CODE SECTIONS: _____

REQUIRES PROVISIONAL LANGUAGE (Y/N): Y

IMPACT ON SUPPORT BUDGET: ONE-TIME COSTS (Y/N): Y FUTURE COSTS (Y/N): Y

FUTURE SAVINGS (Y/N): N REVENUE (Y/N): N

DOES THE PROPOSAL AFFECT ANOTHER DEPARTMENT (Y/N): Y IF YES, ATTACH COMMENTS OF AFFECTED DEPARTMENT SIGNED BY ITS DIRECTOR OR DESIGNEE.

SIGNATURE APPROVALS:

ASmith 12/23/15
PREPARED BY DATE
Walsell 12/29/15
DEPARTMENT DIRECTOR DATE

[Signature] 12/23/15
REVIEWED BY DATE
AGENCY SECRETARY DATE

DOF ANALYST USE

DOF ISSUE # _____ PROGRAM CAT: _____ PROJECT CAT: _____ BUDG PACK STATUS: _____
ADDED REVIEW: SUPPORT: _____ OCIO: _____ FSCU/ITCU: _____ OSAE: _____ CALSTARS: _____

PPBA: Original Signed By: Stephen Benson DATE SUBMITTED TO LEGISLATURE: 01/07/2016

A. PURPOSE OF THE PROJECT:

The Office of Emergency Services (OES) Southern Region Emergency Operations Center (SREOC), located at the Military Department's Joint Forces Training Base (JFTB) in Los Alamitos, is currently housed in an aging and deteriorating facility which requires increased maintenance and ongoing repairs just to remain operational and does not meet the most basic requirements of the Essential Services Act for Seismic Safety (ESASS). The SREOC is critical to OES' function during an emergency in Southern California; therefore, this facility must, at a minimum, meet the ESASS requirements, as well as other site standards in order to reduce vulnerability to local disasters and maintain the ability to provide an infrastructure for emergency response.

The existing interim facility, which consists of two modular buildings totaling 7,200 square feet (sf), has been in use since 1991. These modular buildings were designed to be used temporarily until a permanent facility was built and have substantially exceeded their ten-year life expectancy, requiring increased maintenance and ongoing repairs to keep them operational. Inadequate sewer systems further exasperate the key health and safety issues.

The Department of General Services' Real Estate Services Division (DGS) performed a study to determine the amount of space needed for a new facility, looking at many factors such as day-to-day operations, emergency operations, and growth in staff at the regional location. The DGS study was completed in November 2005 and identified the need for an approximately 30,000 sf office building space. This study was validated in a 2014 feasibility study prepared by an independent architect.

The study included an analysis of adequate office space for administrative/planning and technical assistance functions. At a minimum the facility must:

- Provide adequate space to permit full staffing of the SREOC by state and local government representatives, as well as collocation of other entities, such as, the California National Guard and the Federal Emergency Management Agency.
- Have an expandable information technology infrastructure to accommodate the SREOC's needs and its role as the alternate State Operations Center.
- Include a self-sufficient phone system immune from repeated failures of the base telephone switch.
- Include and accommodate computers and remote electronic data displays.
- Provide for sufficient space, equipment and infrastructure to house the State Warning Center function as an alternate location.
- Be properly configured to support the efficient use of space and ergonomic workstations.

This new multi-functional facility must include space for:

- An alternate State Operations Center and State Warning Center in the event the OES headquarters facility would ever become inoperable.
- A separate warehouse which will be critical for staging resources during emergency activations.
- Room for OES to hold training classes.

The new facility must also meet these requirements:

- Comply with Essential Services Act standards for operational areas (counties) in the Los Angeles Basin.
- Have more than one transportation route to the site, and airport access for urgent staffing and disaster relief cargo.

- Lack natural hazard threats.
- Allow for a secure perimeter.
- Allow adequate separation from the proposed building to the perimeter.
- Provide for adequate parking.
- Allow room for expansion to meet demands of response to a catastrophic event.

The SREOC is the critical focal point for mobilizing assets in Southern California in response to a disaster. The facility also provides disaster intelligence to the State Operations Center in Sacramento, serves as liaison with local agencies, and interfaces with the media. The current facility was built as a result of the legislation that requires OES to establish an interim state operations office in Southern California to coordinate earthquake response and to undertake a design analysis for a permanent state operations center.

With the advent of the Standardized Emergency Management System and the National Incident Management System, and the increased frequency and complexity of emergency responses, an increased emphasis has been placed on the role of the SREOC. This is particularly borne out by the SREOC's role as the alternate State Operation Center, a critical part of the OES Continuity of Operations Plan.

B. RELATIONSHIP TO THE STRATEGIC PLAN:

The vision of OES is to be the leader in emergency management and homeland security through dedicated service to all, and its mission is to protect lives and property, build capabilities, and support our communities for a resilient California.

The SREOC was established to be the location for quicker response and coordination of disasters impacting Southern California. The facility assists in meeting the mission and vision while working towards accomplishing the OES' five strategic goals, one of which is to effectively respond to and recover from both human-caused and natural disasters.

C. ALTERNATIVES:

Alternative 1: Design-Bid-Build on Leased Land within the JFTB in Los Alamitos

This alternative proposes OES enter into a long-term lease with the United States Army that allows OES to design, construct, and operate a new SREOC at JFTB. It is proposed that the Military Department manage and deliver this project.

The facility, approximately 30,000 sf and located on a secured military base, would provide an emergency operations center to serve the Southern California region in addition to providing a back-up State Warning Center and State Operations Center. In addition to providing day-to-day space for OES, this facility would serve as a multi-use facility that provides space for training, meetings, and operation for federal, state, and local emergency management programs.

The estimated construction cost of this project is approximately \$22.6 million. This cost includes approximately \$5.5 million in agency retained costs to ensure an adequate server room, voice over IP technology, Wi-Fi access, phone and radio capabilities furniture, and office and warehouse equipment. This project also requires \$60,000 for one-time moving costs and an estimated \$540,000 annual support budget augmentation to provide a warehouse manager, building maintenance, and utilities.

The total estimated project cost of this option is approximately \$24.6 million.

Alternative 2: Lease a Build-to-Suit Facility with a Purchase Option

This alternative would provide budget bill language authorizing DGS, with the consent of OES and the approval of the Department of Finance, to enter into a lease with a purchase option in a facility meeting the specifications provided by OES. This would allow OES to design a building to meet its requirements including an alternate State Operations Center, alternate State Warning Center, emergency management offices, meeting rooms, training rooms, radio tower and vault.

There would be one-time state operations costs for moving and purchasing necessary furniture and equipment for the facility, as well as estimated ongoing state operations costs of up to \$540,000 per year for maintenance, warehouse employee, and utilities, depending on the lease-purchase agreement. There would also be ongoing state operations costs for the associated lease payments during the term of the lease. If the state elects to exercise a future purchase option, there would also be one-time acquisition costs.

Alternative 3: Design-Bid-Build with Land Acquisition

This is a more permanent solution when compared to Alternative 1. All benefits and costs identified in Alternative 1 would apply to this alternative, except there would be an additional cost for land acquisition, which could be approximately \$15 to \$20 million, depending on the site selected.

Alternative 4: Lease an Existing Private Sector Facility

In order to qualify as a program efficient space, the leased facility would have to have the following characteristics:

- The purpose of the facility is to be operational during and after a seismic event. The building must be constructed to meet the ESASS requirements.
- Minimum land perimeter buffer standards must be met to reduce vulnerability to operational disruptions. A distance of 100 feet between a hardened building and vehicle barriers might be sufficient for small vehicle born or pack carried explosive agents. There should be 100 feet of space outside a fenced perimeter that is clear of obstruction making approach obvious.

Facility requirements identified by DGS are a minimum of 2.6 to 3 acres of land to accommodate the interior layout, security, communication tower, and fuel storage. No currently available buildings have been identified that meet the above requirements.

Alternative 5: Renovate and Repurpose Building 4 at the JFTB

The Building 4, which is approximately 16,000 sf, was identified as the most viable JFTB structure available for renovation and repurposing. Partnering with OES, the Military Department engaged a qualified architectural and engineering (A&E) firm to perform a detailed survey of Building 4 which included structural integrity, hazardous materials, plumbing, mechanical, electrical, communications, architectural, and civil site conditions.

The conclusions found that while this facility could meet the basic functional and spatial needs compared to OES' current facility, it does not provide enough space for all operational needs during emergency response situations, requiring the use of 'hotel' working space for personnel not required at the facility full time.

However, this alternative has several major drawbacks. Communications connectivity to existing antennas and vault will require extensive creative solutions. This building does not have adequate space for storage and further expansion. There are access concerns to parking for privately owned vehicles, emergency vehicles, and mobile command vehicles.

The total estimated cost of this alternative is over \$8.0 million, but this would not satisfy all the requirements for a viable essential services building.

D. RECOMMENDED SOLUTION:

1. Which alternative and why?

OES recommends Alternative 1, partnering with the Military Department to build a permanent, approximately 30,000 sf facility at the JFTB. This option provides the greatest flexibility in location and designing a facility that will meet the specific needs of OES. This appears to be the most cost-effective long-term solution. This project requires a long-term lease of the project site from the United States Army. Efforts to secure that lease are underway.

2. Detail scope description.

The scope of this project includes preliminary plans, working drawings, and construction of an approximate 30,000 sf building to house the OES' SREOC facility at JFTB. This project also includes the connectivity to the existing radio/microwave public safety communications tower. This project would provide a secure, essential service rated facility resistant to destruction during natural or man-made disasters.

3. Basis for cost information.

The Military Department partnered with an A&E firm to complete an analysis and validate a budget packet prepared by DGS in 2005. This updated study provided a total estimated project cost of \$24.6 million. The cost estimate is based on OES obtaining a long-term lease on the real property necessary for the project and the Military Department managing the project to build the proposed facility.

4. Factors/benefits for recommended solution other than the least expensive alternative.

This recommendation offers a long-term solution to provide the necessary emergency management operation facility in the Southern California region with adequate space for emergency management training and meetings.

5. Complete description of impact on support budget.

There will be an estimated \$60,000 one-time cost associated with moving to the new facility. There will also be additional ongoing operating costs including utilities, maintenance, and staff estimated at \$540,000.

6. Identify and explain any project risks.

This project requires a long-term lease of the project site from the United States Army. Efforts to secure that lease are underway, but the lease has not yet been secured.

7. List requested interdepartmental coordination and/or special project approval (including mandatory reviews and approvals, e.g. technology proposals).

- Military Department – Negotiate lease of land at JFTB
- Office of State Fire Marshal – Fire/Life/Safety review
- Division of the State Architect – Plan review/approval
- Department of Technology – IT and networking planning and support
- United States Army Corps of Engineers – lease of land

8. Project Schedule:

- | | | |
|----------------------|--------------|-----------------|
| • Preliminary Plans: | Start 3/2016 | Complete 8/2016 |
| • Working Drawings: | Start 9/2016 | Complete 6/2017 |
| • Construction: | Start 7/2017 | Complete 4/2019 |

E. CONSISTENCY WITH GOVERNMENT CODE SECTION 65041.1:

1. Does the recommended solution (project) promote infill development by rehabilitating existing infrastructure and how?

Yes. This is an infill project. The building will be constructed on a site within a federal military base that will be leased to the state.

2. Does the project improve the protection of environmental and agricultural resources by protecting and preserving the state's most valuable natural resources?

Yes. The building will be constructed on federal land leased to the state and the project will comply with the National Environmental Policy Act and California Environmental Quality Act.

3. Does the project encourage efficient development patterns by ensuring that infrastructure associated with development, other than infill, support efficient use of land and is appropriately planned for growth?

Yes. The building will be constructed on the military base consistent with the master plan of the base. Flexible design will allow for future growth utilizing cooperative partnership. This site is ideal because of efficient access to freeways, proximity to an airport, and its central location within the greater Los Angeles area.

Attachments

Attachment A – Project Cost Summary

Attachment B – Fiscal Impact Worksheet

Attachment C – Letter of Support from California Military Department

**California Governor's Office of Emergency Services
Logistics Management
PROJECT COST SUMMARY**

PROJECT: Southern Region Emergency Operations Center (SREOC)	BUDGET ESTIMATE:	
LOCATION: Joint Forces Training Base, Los Alamitos, CA	EST. / CURR'T. CCCI:	6077
CUSTOMER: California Governor's Office of Emergency Services	DATE ESTIMATED:	3/2/2015
DESIGN BY: TBD	START OF CONSTRUCTION:	6/14/2017
PROJECT MGR: Military Department State of California	CONSTRUCTION COMPLETE:	1/19/2019
TEMPLATE: Design / Bid / Build	DOF PROJ. I.D. NO.:	

DESCRIPTION

The project consist of one (1) new single story structure with approximately 30,000 gross square footage (GSF) and one (1) stand alone warehouse of 2,000 GSF constructed on Joint Forces Training Base (JFTB), Los Alamitos, CA. Project includes back-up power generation, parking for 90 vehicles and two Mobile Command Vehicle pads. Structures will be constructed to meet Essential Services Act standards.

ESTIMATE SUMMARY

DIRECT COSTS

Sitework	\$3,185,750
Buildings and Interiors	\$9,275,250
Warehouse	\$302,000
	<hr style="width: 100%; border: 0.5px solid black;"/>
	\$12,763,000

ESTIMATED TOTAL CURRENT COSTS:	\$12,763,000
Adjust CCCI From 6077 to 6077	\$0
ESTIMATED TOTAL CURRENT COSTS ON:	<hr style="width: 100%; border: 0.5px solid black;"/> \$12,763,000
Escalation to Start of Construction 20 Months incl in Base Bid (0.42%/mo * 20 Mo)	\$1,072,092
Escalation to Mid Point 9 Months (0.42%/mo * 9 Mo)	\$482,441
ESTIMATED TOTAL CONTRACTS:	<hr style="width: 100%; border: 0.5px solid black;"/> \$14,317,533
Contingency at: 05%	\$715,877
ESTIMATED TOTAL CONSTRUCTION CONTRACT:	<hr style="width: 100%; border: 0.5px solid black;"/> \$15,033,410

**SUMMARY OF COSTS
BY PHASE**

PROJECT: CalOES SREOC
LOCATION: JFTB Los Alamitos, CA
BIS #:

BUDGET ESTIMATE:
DATE ESTIMATED: 3/2/2015
PROJECT ID NUMBER:

CONSTRUCTION DURATION: 19.5 MONTHS
ESTIMATED CONTRACT: \$ 14,317,533 \$14,317,533
CONSTRUCTION CONTINGENCY: \$ 715,877 \$ 715,877
TOTAL: \$ 15,033,410 \$15,033,410

CATEGORY	ACQUISITION STUDY 00	PRELIMINARY PLANS 01	WORKING DRAWINGS 02	CONSTRUCTION 03	TOTAL
ARCHITECTURAL AND ENGINEERING SERVICES					
A&E Design		348,000	1,220,000	872,000	2,440,000
Construction Inspection				100,000	100,000
Construction Inspection Travel				20,000	20,000
Project Scheduling & Cost Analysis		10,000	10,000	10,000	30,000
Advertising, Printing and Mailing		3,000	18,000		21,000
Construction Guarantee Inspection				15,000	15,000
SUBTOTAL A&E SERVICES	\$0	\$361,000	\$1,248,000	\$1,017,000	2,626,000

OTHER PROJECT COSTS					
Special Consultants (Soils/Survey)		20,000	10,000	175,000	205,000
Materials Testing				265,000	265,000
Project/Construction Management		40,000	45,000	250,000	335,000
Contract Construction Management				250,000	250,000
Utility Connections Fees					
Agency Retained Items				5,530,000	5,530,000
Structural Peer Review			10,000		10,000
<i>Hospital Checking (n/a)</i>					
Essential Services		10,000	30,000	25,000	65,000
Access Compliance Checking		4,000	6,000	4,000	14,000
Environmental Document		135,000		2,000	137,000
Real Estate Due Diligence	35,000				35,000
<i>Health services Checking (n/a)</i>					
Other - Local Mitigation					
Other Costs - (SFM)		5,000	10,000	60,000	75,000
Other Costs - Program Management		3,000	6,000	8,000	17,000
Site Acquisition Costs and Fees					
SUBTOTAL OTHER PROJECT COSTS	\$35,000	\$217,000	\$117,000	\$6,569,000	6,938,000

TOTAL ESTIMATED PROJECT COST	\$35,000	\$578,000	\$1,365,000	\$22,619,410	24,597,410
LESS FUNDS AUTHORIZED					
LESS FUNDS ALLOCATED NOT AUTHORIZED					
CARRY OVER					
BALANCE OF FUNDS REQUIRED	\$35,000	\$578,000	\$1,365,000	\$22,619,410	24,597,410

FUNDING DATA & ESTIMATE NOTES

PROJECT: CalOES SREOC
 LOCATION: JFTB Los Alamitos, CA
 BIS #:

BUDGET ESTIMATE:
 DATE ESTIMATED: 3/2/2015
 PROJECT ID NUMBER:

FUNDING DATA

<u>Chapter / Item</u>	<u>Phase</u>	<u>Amount</u>	<u>Totals</u>
Fund Authorized			
Total Funds Authorized			\$0
Funds Allocated Not Authorized			
Total Funds Allocated not Authorized			\$0
Total Funds Authorized and Allocated			\$0

ESTIMATE NOTES

Group 1 Equipment		
Facility	VOIP	\$250,000
Server Room	Servers	\$1,800,000
Facility	WIFI	\$300,000
Facility	Plan Telco Costs for rerouting phone and WAN links	\$200,000
Radio Project Management and System	Radio Installation, Radio Equipment, Project Management	\$148,000
Total Group 1 Equipment		\$2,698,000
Group 2 Equipment		
REOC	Furniture/Equipment	\$1,000,000
Facility Meeting Rooms, Kitchen & Lounge	Alternative Warning Center Furniture/phone system	\$250,000
	Executive Meeting Room Furniture/phone system	\$25,000
	Federal State Jt Field Office Furniture	\$25,000
	Press Room Furniture/cameras	\$100,000
	Meeting Rooms (5) Furniture/VC equip	\$175,000
	Small Conf Rm/Training Rm Furniture/equipment	\$100,000
	Large Conf Rm/Training Rm Furniture	\$125,000
	Kitchen Furniture	\$4,000
	Lounge (Lactation Room) Furniture	\$3,000
Warehouse with Load Dock	Forklift/equip	\$25,000
Alt Phone Path	Phone lines	\$1,000,000
Total Group 2 Equipment		\$2,832,000
Total Agency Retained		\$5,530,000

STATE OF CALIFORNIA		Budget Year 2016-17	
CAPITAL OUTLAY BUDGET CHANGE PROPOSAL (COBCP)		Proj ID:	0000753
FISCAL DETAIL WORKSHEET			
Department Title:	Office of Emergency Services	BU/Entity:	0690
Project Title:	Southern Region Emergency Operations Center Replacement, Los Alamitos	Program ID:	0405
Program Category:	Other – Critical Infrastructure (CRI)	COBCP #:	1
Program Subcategory:		Priority:	1
		MAMI:	MA

Identify all items which fit into the categories listed below. Attach a detailed list if funding is included in this request. Provide descriptions and summary estimates for items for which you plan to request funding in the future. When possible, identify funding needs by fiscal year (BY+1 through BY+4).

PROJECT RELATED COSTS		COST	TOTAL
AGENCY RETAINED:			
Server Room		1,800	
VOIP		250	
Wi-Fi		300	
Plan Telco Costs for rerouting phone and WAN links		200	
Radio Project Management and System		148	
Modular Furniture & Equipment for staff		1,000	
Furniture & Equipment for Facility Meeting Rooms, Kitchen & Lounge		807	
Phone Lines		1,000	
Warehouse Equipment		25	
TOTAL AGENCY RETAINED			5,530
GROUP 2 EQUIPMENT			
TOTAL GROUP2 EQUIPMENT			0
IMPACT ON SUPPORT BUDGET		COST	TOTAL
ONE-TIME COSTS			
Moving costs		60	
TOTAL SUPPORT ONE-TIME COSTS			60
ANNUAL ONGOING FUTURE COSTS			
AGPA		160	
Building Maintenance (DGS)		300	
Utilities		80	
TOTAL SUPPORT ANNUAL COSTS			540
ANNUAL ONGOING FUTURE SAVINGS			
TOTAL SUPPORT ANNUAL SAVINGS			0
ANNUAL ONGOING FUTURE REVENUE			
TOTAL SUPPORT ANNUAL REVENUE			0

STATE OF CALIFORNIA

Budget Year 2016-17

CAPITAL OUTLAY BUDGET CHANGE PROPOSAL (COBCP)

Proj ID:

0000753

SCOPE/ASSUMPTIONS WORKSHEET

Department Title: Office of Emergency Services
 Project Title: Southern Region Emergency Operations Center Replacement, Los Alamitos
 Program Category: Other – Critical Infrastructure (CRI)
 Program Subcategory:

BU/Entity:	0690
Program ID:	0405
COBCP #:	1
Priority:	1
MAMI:	MA

Project Specific Proposals: For new projects provide proposed Scope language. For continuing projects provide the latest approved Scope language. Enter Scope language in cell A110.

Conceptual Proposals: Provide a brief discussion of proposal defining assumptions supporting the level of funding proposed by fiscal year in relation to outstanding need identified for that fiscal year. (Also include scope descriptions for BY+1 through BY+4 in cell A110).

This project will design and construct a new 30,000 square foot Southern Region Emergency Operations Center that meets the requirements of the Essential Services Buildings Seismic Safety Act of 1986 and serves as an alternate State Operations Center. This new building will replace the two existing modular buildings totaling approximately 7,200 square feet that are also located at the Joint Forces Training Base in Los Alamitos. The current modular buildings do not meet any of the requirements for Essential Services Buildings: site size, facility size, or resistance to destruction during natural or man-made disasters.

MILITARY DEPARTMENT
OFFICE OF THE ADJUTANT GENERAL
9800 Goethe Road - P.O. Box 269101
Sacramento, California 95826-9101



NGCA-ARH-FE

26 August 2014

MEMORANDUM FOR Director, California Governor's Office of Emergency Services

SUBJECT: California Military Department Support for Capital Outlay Budget Change Proposal to construct a Regional Emergency Operations Center at Joint Forces Training Base, Los Alamitos, CA

1. The California Military Department (CMD) fully supports the California Governor's Office of Emergency Services (Cal OES) Capital Outlay Budget Change Proposal to construct a permanent Regional Emergency Operations Center at Joint Forces Training Base (JFTB) Los Alamitos, CA.
2. This project will replace existing temporary facilities at JFTB including emergency coordination, administrative, and communication elements. Cal OES has been a tenant at JFTB Los Alamitos since 1991. CMD supports without reservation or hesitation the continued presence of the Cal OES Southern Region at JFTB, and wholeheartedly supports their efforts to establish a permanent Regional Emergency Operations Center (REOC) at this location.
3. CMD will work closely with Cal OES secure an appropriate site at JFTB, and is committed to providing any direct or cooperative support required to ensure success.
4. Cal OES is CMD's primary partner in executing our primary state mission: Defense Support of Civilian Authorities. The missions of CMD and Cal OES are strongly intertwined with the common goal of saving lives and mitigating human suffering. CMD cannot perform our mission effectively without direct and cooperative support of Cal OES, and Cal OES relies heavily on CMD as a primary partner in delivering critical emergency services functions. The enhanced capabilities of an appropriately sized and fully functioning REOC at JFTB will allow for a more efficient and effective response from the State in the event of a catastrophic event in Southern California.
5. Point of contact for this matter is MAJ (CA) Ed Landrith at 916-854-3516 or email at edward.j.landrith.nfg@mail.mil.

A handwritten signature in black ink, appearing to read "David S. Baldwin".

David S. Baldwin
Major General
The Adjutant General