

STATE OF CALIFORNIA
Budget Change Proposal - Cover Sheet
 DF-46 (REV 08/15)

Fiscal Year 2016-17	Business Unit 1110 1111	Department Department of Consumer Affairs	Priority No. 1
Budget Request Name 1110-024-BCP-BR-2016-GB 1111		Program 1160 – PHYSICAL THERAPY BOARD OF CALIFORNIA	Subprogram

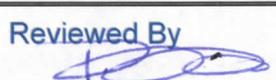
Budget Request Description
 Licensing Staff Augmentation

Budget Request Summary

The Physical Therapy Board of California (Board) is requesting a special fund augmentation for 3.0 positions and \$268,000 in FY 2016-17 and \$244,000 in FY 2017-18 and ongoing for the purpose of addressing increasing licensing workload. Over the past several years, the Board's licensee population has increased significantly, resulting in an increase in workload within the Board's Application and Licensing Services Program. The Board is understaffed and cannot absorb the increasing voluminous workload requirements within its existing staffing resources.

Requires Legislation <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No	Code Section(s) to be Added/Amended/Repealed	
Does this BCP contain information technology (IT) components? <input type="checkbox"/> Yes <input checked="" type="checkbox"/> No <i>If yes, departmental Chief Information Officer must sign.</i>	Department CIO	Date
For IT requests, specify the date a Special Project Report (SPR) or Feasibility Study Report (FSR) was approved by the Department of Technology, or previously by the Department of Finance. <input type="checkbox"/> FSR <input type="checkbox"/> SPR Project No. Date:		

If proposal affects another department, does other department concur with proposal? Yes No
Attach comments of affected department, signed and dated by the department director or designee.

Prepared By 	Date 12/8/15	Reviewed By 	Date 12-9-15
Department Director Penny Carosone for	Date 12-9-2015	Agency Secretary D. Piresta	Date 12/15/15

Department of Finance Use Only

Additional Review: Capital Outlay ITCU FSCU OSAE CALSTARS Dept. of Technology

BCP Type: Policy Workload Budget per Government Code 13308.05

PPBA Original signed by Jeff Carosone	Date submitted to the Legislature 1-7-16
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2015 DEC 17 AM 11:25
DEPARTMENT OF FINANCE
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2015 DEC 17 AM 11:25
DEPARTMENT OF FINANCE
COR/JUD

BCP Fiscal Detail Sheet

BCP Title: Physical Therapy - Licensing Staff Augmentation

DP Name: 1111-024-BCP-DP-2016-GB

Budget Request Summary

	FY16					
	CY	BY	BY+1	BY+2	BY+3	BY+4
Positions - Permanent	0.0	3.0	3.0	3.0	3.0	3.0
Total Positions	0.0	3.0	3.0	3.0	3.0	3.0
Salaries and Wages						
Earnings - Permanent	0	146	146	146	146	146
Total Salaries and Wages	\$0	\$146	\$146	\$146	\$146	\$146
Total Staff Benefits	0	80	80	80	80	80
Total Personal Services	\$0	\$226	\$226	\$226	\$226	\$226
Operating Expenses and Equipment						
5301 - General Expense	0	5	5	5	5	5
5302 - Printing	0	2	2	2	2	2
5304 - Communications	0	4	4	4	4	4
5306 - Postage	0	2	2	2	2	2
5320 - Travel: In-State	0	1	1	1	1	1
5322 - Training	0	2	2	2	2	2
5344 - Consolidated Data Centers	0	2	2	2	2	2
5368 - Non-Capital Asset Purchases - Equipment	0	24	0	0	0	0
Total Operating Expenses and Equipment	\$0	\$42	\$18	\$18	\$18	\$18
Total Budget Request	\$0	\$268	\$244	\$244	\$244	\$244

Fund Summary

Fund Source - State Operations						
0759 - Physical Therapy Fund	0	268	244	244	244	244
Total State Operations Expenditures	\$0	\$268	\$244	\$244	\$244	\$244
Total All Funds	\$0	\$268	\$244	\$244	\$244	\$244

Program Summary

Program Funding						
1160 - Physical Therapy Board of California	0	268	244	244	244	244
Total All Programs	\$0	\$268	\$244	\$244	\$244	\$244

Personal Services Details

Positions	Salary Information			CY	BY	BY+1	BY+2	BY+3	BY+4
	Min	Mid	Max						
1139 - Office Techn (Typing) (Eff. 07-01-2016)				0.0	1.0	1.0	1.0	1.0	1.0
5157 - Staff Svcs Analyst (Gen) (Eff. 07-01-2016)				0.0	1.0	1.0	1.0	1.0	1.0
5393 - Assoc Govtl Program Analyst (Eff. 07-01-2016)				0.0	1.0	1.0	1.0	1.0	1.0
Total Positions				0.0	3.0	3.0	3.0	3.0	3.0
Salaries and Wages	CY	BY	BY+1	BY+2	BY+3	BY+4			
1139 - Office Techn (Typing) (Eff. 07-01-2016)	0	38	38	38	38	38			
5157 - Staff Svcs Analyst (Gen) (Eff. 07-01-2016)	0	46	46	46	46	46			
5393 - Assoc Govtl Program Analyst (Eff. 07-01-2016)	0	62	62	62	62	62			
Total Salaries and Wages	\$0	\$146	\$146	\$146	\$146	\$146			
Staff Benefits									
5150350 - Health Insurance	0	33	33	33	33	33			
5150500 - OASDI	0	11	11	11	11	11			
5150600 - Retirement - General	0	31	31	31	31	31			
5150800 - Workers' Compensation	0	5	5	5	5	5			
Total Staff Benefits	\$0	\$80	\$80	\$80	\$80	\$80			
Total Personal Services	\$0	\$226	\$226	\$226	\$226	\$226			

Analysis of Problem

A. Budget Request Summary

The Physical Therapy Board of California (Board) is requesting a special fund augmentation for 3.0 positions and \$268,000 in FY 2016-17 and \$244,000 in FY 2017-18 and ongoing for the purpose of addressing increasing licensing workload. Over the past several years, the Board's licensee population has increased significantly, resulting in an increase in workload within the Board's Application and Licensing Services Program. The Board is understaffed and cannot absorb the increasing voluminous workload requirements within its existing staffing resources.

As a result of this understaffing, there has been a significant delay in communication with licensees, and increased errors in data entry, which can result in the Board approving ineligible applicants. These inefficiencies are an unjust consequence to consumers as consumers may be exposed to incompetent physical therapist, which can lead to bodily harm. In addition, the Board's inability to efficiently process applications for examination and/or licensure can attract the attention of the media and will reflect negatively on the Board, the Department of Consumer Affairs (DCA), and the State of California.

B. Background/History

The Board has been in existence since 1953 and receives its authority to regulate the practice of physical therapy in California from the Physical Therapy Practice Act (Chapter 5.7 of the Business and Professions Code). The Board's highest priority is public protection and its mission is to promote and protect the public from the incompetent, unprofessional, and fraudulent practice of physical therapy. To fulfill its mandates, the Board serves all the citizens of California by providing licensure for physical therapy professionals and enforcing the Physical Therapy Practice Act.

The Board is authorized 19.1 positions and seven (7) board members appointed by the Governor, Speaker of the Assembly and Senate Rules Committee; and, consist of 3 programs; Administrative Services, Application and Licensing Services (ALS Program) and Consumer Protection Services (Enforcement Program). The Board licenses and regulates two different license types of physical therapy professionals; physical therapist and physical therapist assistants in addition to specialty certifications for Electroneuromyography and Kinesiological Electromyography practices. The Board currently supports over 35,000 licensees throughout California.

In FY 2015-16, the Board will implement the BreEZe system, which is an integrated system that will replace the DCA's enforcement and licensing legacy systems. The Board is currently participating in Release 2 of the BreEZe project and anticipates implementation by January 1, 2016. This major program change will improve the Board's business processes and enhance consumer protection. In addition, based on a basic analysis conducted by the BreEZe Team, the Board's workload will increase within its cashiering services.

As a result, the Board will be required to absorb this additional workload within its existing resources; however, if additional resources are authorized as proposed in this request, the Board will have sufficient resources to absorb this workload and implement this change effectively.

Historically, the Board has relied heavily on temporary help to maintain its increasing workload requirements and alleviate excessive backlogs in various program areas; however, due to budget deficiencies created from the increasing enforcement-related expenditures, the Board was required to reduce its temporary help (blanket expenditures). In response, the Board redirected existing staff on a rotational basis and recruited volunteers from the AARP to perform essential job functions within its Licensing Program. Consequently, the workload has increased beyond the Board's existing resource capabilities.

The ALS Program is a core function of the Board since staff is responsible for ensuring all applicants and licensees meet the statutory and regulatory requirements for licensure. To achieve its mandates, the Licensing Staff must conduct a timely and efficient examination and licensing processes. The Licensing Program is organizationally structured as one program but has separate roles,

Analysis of Problem

responsibilities and workload requirements. Therefore, for the purpose of this request, the ALS Program is identified as two separate programs, i.e., Application Services Program and Licensing Services Program. This structure is in alignment with the Board's workload requirements and will provide a more clear and concise analysis and request.

Resource History (Dollars in thousands)

Program Budget	PY - 4	PY - 3	PY - 2	PY - 1	PY
Authorized Expenditures	3,421	3,321	3,456	3,526	4,175
Actual Expenditures	3,325	3,321	3,303	3,506	4,079
Revenues	3,334	3,185	3,249	3,449	3,517
Authorized Positions	15.4	14.3	13.1	16.1	19.1
Filled Positions	15.0	14.3	12.1	16.1	19.1
Vacancies	0.4	1.0	1.0	0	0

* Actual Expenditures data reflects FY2014-15 (FM12). The Board estimates an increase in revenue, assuming the implementation of its revised fee schedule, January 1, 2016.

C. State Level Considerations

This proposal is in line with the DCA Strategic Goal #2 ensuring that all applicants and licensees are qualified to provide professional services and are able to expeditiously enter California's workforce. This proposal also meets the Board's Strategic Plan Goals 1) Licensing and Examinations and 2) Renewals, to promote licensing and examination standards which protect consumers and allow reasonable access to the profession, and, provide licensees with access to an efficient renewal process.

In addition, this proposal is in line with Executive Order B-13-11 directing the Department of Finance (DOF) to modify the state budget process to increase efficiency and focus on accomplishing program goals. In response to the Executive Order, the DCA has committed to establishing licensing performance measure targets for the FY 2016-17 Governor's Budget and providing actual licensing statistics in the FY 2017-18 Governor's Budget. In order to achieve the benefits of this performance based budgeting model, the DCA will be collaborating with all programs on the development of standardized licensing performance measures.

In FY 2015-16, the Board anticipates to implement a revised fee schedule. A contributing factor for the Board's staffing deficiency is its fund condition. Over the past several years, the Board's operating expenditures has exceeded its revenues. There were two contributing factors resulting in these over expenditures; increasing enforcement activities and temporary help costs to address the growing backlogs within the Board's Licensing and Enforcement Program. The Board has overspent its budget authority in these areas for the past four fiscal years, creating a structural fund imbalance.

As a result, the Board has submitted a rulemaking package proposing an increase in its application and licensing fee schedule. Once approved, the Board will implement these requirements, effective January 1, 2016, which supports the proposed augmentation for additional staffing resources.

D. Justification

The additional staffing resources are critical for the Board to maintain increasing workload and implement its statutory and regulatory requirements efficiently. Without sufficient staffing resources, workload will escalate within the Application Services which adversely impacts applicants, licensees and consumers within California.

Application Services Program (3.0 positions)

The Application Services Program is responsible for ensuring applicants meet the minimum qualifications for examination and competent to perform the practice of physical therapy. To achieve this mandate, the staff is required to evaluate the physical therapists, physical therapist assistants, and

Analysis of Problem

Electroneuromyography and Kinesiological Electromyography certifications to ensure the applicants have demonstrated the knowledge and qualifications necessary to perform the practice of physical therapy through education, work experience, examination, criminal history, and initial licensure (Business and Professions Codes, section 2605).

The Application Services Program currently has 1.8 authorized positions, which can provide approximately 3,197 work hours (1.8 positions x 1,776 hours). Based on the attached workload study conducted by Board staff, Application Services had approximately 12,592 hours of workload, a deficiency of 9,395 (12,592 - 3,197 hours) work hours or 5.2 positions. In an effort to meet the increase in workload, the Board redirected 2.3 existing staff positions (1.0 AGPA, 0.8 SSA and 0.5 SSA) to conduct 4,085 hours of workload. In addition, the Board was required to establish two permanent-intermittent positions ((1,500 x 2) (3,000 hours)) and one AARP volunteer (888 hours) to compensate for 3,888 (3,000 + 888 hours) hours in workload. The Board was required to redirect 7,973 additional work hours to address its application workload. As a result, the Board decreased its backlog from 9,395 hours to 1,422 hours of workload (9,395 - 7,973 hours). However, the increase in workload is permanent and will continue to escalate in other program areas within the Board if it continues to be addressed by redirected existing staff. As illustrated below, the Board's volume of applications has increased since FY 2010-11:

Application Workload (includes Physical Therapist, Physical Therapist Assistants, Electroneuromyography and Kinesiological Electromyography certs)				
Fiscal Year	Applications Received	Licenses Issued	Applications Closed	Pending
2010-11	1,711	1,406	363	305
2011-12	1,953	1,395	170	270
2012-13	1,900	1,431	0	453
2013-14	2,038	1,549	106	273
*2014-15	2,139	1,663	325	670
**2015-16	2,203	1,712	192	394

*Data reflects current fiscal year 2014-15 (FM12). **Data reflects projections based on 3.0% increase in applicants and licenses issued (FY 2014-15). In addition, applications closed and pending are based on annual average.

Based on the workload analysis, it is evident that processing applications requires additional hours of staff time and that the Board requires permanent staff to complete the current workload in the Application Services Program. The requested 3.0 positions (1.0 AGPA, 1.0 SSA and 1.0 OT) will provide 5,328 additional hours to permanently address the workload that is currently being done by redirected or temporary staff. In addition, the Board will redirect its original staff back to their essential job functions, which will correct the operational deficiencies in its other licensing services (i.e., continuing competency audits, approval agencies and the administration of the Electroneuromyography and Kinesiological Electromyography examinations, etc.). Further, an efficient licensure process allows applicants quick entry to the workforce and improves their personal financial situation as well as potentially improving the economy, particularly the employment rate. Without an efficient licensure process, qualified licensees are unable to work and provide service to the California consumers of Physical Therapy.

E. Outcomes and Accountability

With the additional permanent staff requested in this proposal, redirection of existing staff will allow temporarily redirected staff to return to their permanent assignments in Continuing Competency, and Administration. Moreover the Board will be able to true-up its budget and reduce its reliance on temporary help.

The success and accountability of this proposal will be measured by the Board's ability to meet licensing processing times as established in regulation and in the Board's strategic plan which measures staff's effectiveness by providing specific goals to support the mission. All five goals are relevant to this proposal.

Analysis of Problem

F. Analysis of All Feasible Alternatives

1. **Alternative #1.** Provide 3.0 positions and \$268,000 in FY 2016-17 and \$244,000 in FY 2017-18 and ongoing to the Physical Therapy Board.

Pro: This will provide the Board with adequate staffing resources to support the Board's licensing mandates and manage future backlogs.

Con: This alternative will require the augmentation of Physical Therapy's budget.

2. **Alternative #2.** Provide 3.0 positions and \$268,000 in FY 2016-17 and \$244,000 in FY 2017-18 on a two-year limited term basis.

Pro: This alternative meets the Board's need for staffing on a temporary basis.

Con: This alternative also fails to provide for permanent workload and the Board's need for long term stability.

3. **Alternative #3.** Provide authorization only for 3.0 authorized positions.

Pro: This alternative will allow the Board to redirect existing OE&E resources to fund the positions.

Con: The Board has reviewed its budget and does not have the resources to redirect without adversely impacting other program areas.

4. **Alternative #4.** Do nothing.

Pro: This alternative will not require a funding and personnel augmentation to handle the workload associated with the processing of licensing backlogs.

Con: The Board's staffing deficiency will remain resulting in voluminous excessive backlogs. California applicants will be delayed in their ability to work. Doing nothing will also have a negative impact on consumer protection.

G. Implementation Plan

The Board will begin recruiting for positions upon approval of this BCP.

H. Supplemental Information

See attached fiscal data sheet, workload analysis, current and proposed organizational charts, and fund condition.

I. Recommendation

The Board recommends Alternative #1. This option will allow the Board to fully meet its licensing mandates and ensure that all applicants and licensees are qualified to provide professional services, enter California's workforce, protect consumers and provide licensees with an efficient renewal process.

Physical Therapy Board of California
 BY 2016-17 Budget Change Proposal Workload Study
 Application Services Program

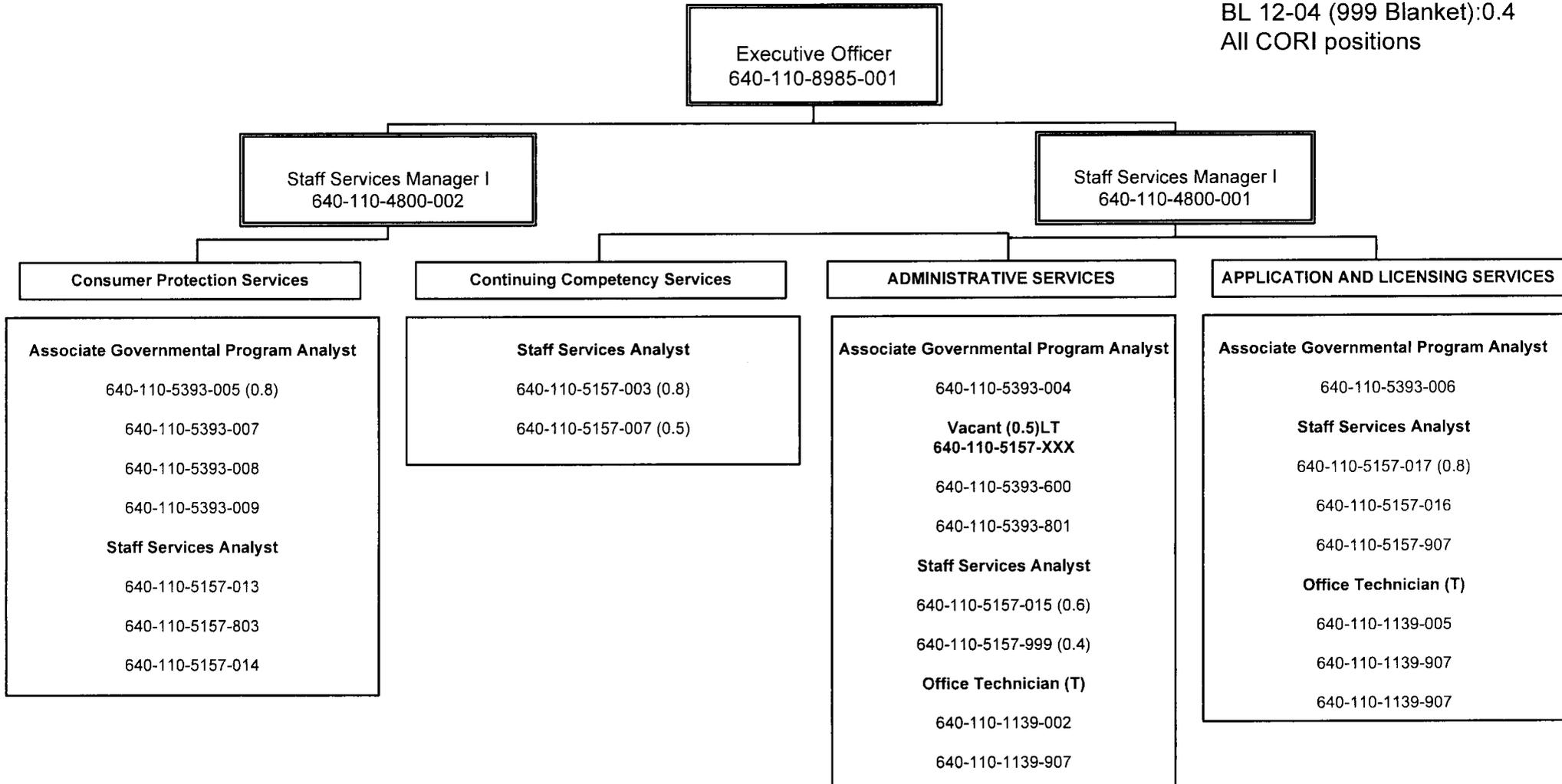
Actual Workload - FY 2014/15	# OF TASK PERFORMED	AMOUNT OF TIME TO PERFORM TASK	# OF HOURS PERFORMED ANNUALLY (Hours)	PENDING / BACKLOG WORKLOAD (Hours)
APPLICATION SERVICES				
U.S. Graduate PT				
Applications Received/Acknowledgement	1304	0.08	104.32	
Review docs/determine qualified and/or deficiencies (PT)	1304	0.75	978.00	
Process fingerprint rejections (PT)	198	0.50	99.00	
Enter data into system through entire process	1304	0.50	652.00	
Process reasonable accommodations	21	0.50	10.50	
Process Exam Eligibility & Scores	1304	0.75	978.00	
Close Application	230	0.25	57.50	
APPLICATION (PT U.S.) TOTAL	5665	3.33	2879.32	
EK/EN Specialty Certificate Applications				
EK/EN Applications Received/Acknowledgement	1	0.08	0.08	
Review docs/determine eligibility	1	0.75	0.75	
Enter data into system through entire process	1	0.50	0.50	
Issue Certification	0	0.50	0.00	
APPLICATION (EK/EN) TOTAL	3	1.83	1.33	
Application Administrative:				
Respond to written inquiries (applicant)	1304	0.50	652.00	
Respond to phone inquiries (applicant)	1304	0.17	221.68	
Purge files (expired)	2	2.00	4.00	
Administrative (attend mtgs., training, etc.)	24	2.00	48.00	
APPLICATION (PT U.S.) ADMINISTRATIVE TOTAL	2634	4.67	925.68	
U.S. Graduate PTA				
Applications Received/Acknowledgement	534	0.08	42.72	
Review docs/determine qualified and/or deficiencies (PTA)	534	0.75	400.5	
Process fingerprint rejections (PTA)	81	0.50	40.5	
Enter data into system through entire process	534	0.50	267	
Process reasonable accommodations	9	0.50	4.5	
Process Exam Eligibility & Scores	534	0.75	400.5	
Close Application	95	0.25	23.75	
APPLICATION (PTA U.S.) TOTAL	2321	3.33	1179.47	
Application Administrative:				
Respond to written inquiries (applicant)	534	0.50	267.00	
Respond to phone inquiries (applicant)	534	0.17	90.78	
Purge files (expired)	2	2.00	4.00	
Administrative (attend mtgs., training, etc.)	24	2.00	48.00	
APPLICATION (PTA U.S.) ADMINISTRATIVE TOTAL	1094	4.67	409.78	
PT/PTA (U.S.) APPLICATIONS WORKLOAD TOTAL		17.83	5395.58	
Total hours/year			5,395.58	
PY Workload (1PY=1,776 hrs)			3.0	
Authorized Staffing			1.8	
Redirected Staff/Temp Help			1.3	
Total Staff Conducting Workload			3.1	
Total Program Need (PY)			1.2	
Foreign Educated (PT)				
Applications Received/Acknowledgement	232	0.75	174.00	
Review docs/determine qualified and/or deficiencies (PT)	232	1.50	348.00	
Process fingerprint rejections (PT)	35	0.75	26.25	
Enter data into system through entire process	232	0.75	174.00	
Review/approve of Clinical Site Facility	232	1.00	232.00	

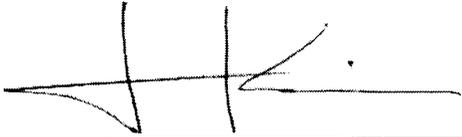
Physical Therapy Board of California
 BY 2016-17 Budget Change Proposal Workload Study
 Application Services Program

Review/approve of Clinical Service Period	232	1.50	348.00	
APPLICATION TOTAL	1195	6.25	1302.25	
Foreign Educated (PTA)				
Applications Received/Acknowledgement	69	0.75	51.75	
Review docs/determine qualified and/or deficiencies (PTA)	69	1.50	103.50	
Process fingerprint rejections (PTA)	10	0.75	7.50	
Enter data into system through entire process	69	0.75	51.75	
Review/approve Clinical Site Facility	69	1.00	69.00	
Review/approve of Clinical Service Period	69	1.50	103.50	
APPLICATION TOTAL	355	36.58	387.00	
Application Administrative				
Close Application	0	0.25	0.00	
Purge files (expired)	1	1.00	1.00	
Respond to emails	232	0.50	116.00	
Respond to phone inquiries	232	0.17	39.44	
Administrative (attend mtgs., training, etc.)	24	2.00	48.00	
APPLICATION ADMINISTRATIVE TOTAL	489	3.92	204.44	
PT/PTA (FOREIGN) APPLICATIONS WORKLOAD TOTAL		46.75	1893.69	
Total hours/year			1,893.69	
PY Workload (1PY=1,776 hrs)			1.1	
Authorized Staffing			0.0	
Redirected Staff/Temp Help			1.0	
Total Staff Conducting Workload			1.0	
Total Program Need (PY)			1.1	
Actual Workload - FY 2014/15	# OF TASK PERFORMED	AMOUNT OF TIME TO PERFORM TASK	# OF HOURS PERFORMED ANNUALLY (Hours)	PENDING / BACKLOG WORKLOAD (Hours)
APPLICATION SERVICES				
Technical Support (PT/PTA - U.S./Foreign)				
Assemble Applicatons (PT)	1536	0.08	122.88	
Assemble Applications (PTA)	603	0.08	48.24	
Process request for fingerprint cards	808	0.17	137.36	
Submit fingerprint cards to DOJ for processing	698	0.25	174.50	
Issue initial licensure (Final Review/ATS/Letter) - PT	1225	0.75	918.75	
Issue Initial licensure (Final Review/ATS/Letter) - PTA	460	0.75	345.00	
Administrative (attend mtgs., training, etc.)	24	2.00	48	
TECHNICAL SUPPORT TOTAL	5354	4.08	1794.73	
Total hours/year			1,795.32	
PY Workload (1PY=1,776 hrs)			1.0	
Authorized Staffing			0.0	
Redirected Staff/Temp Help			0.7	
Total Staff Conducting Workload			0.7	
Total Program Need (PY)			1.0	
BCP Program Need			9,084.59	
Total hours/year			9,084.59	
PY Workload (1PY=1,776 hrs)			5.1	
Authorized Staffing			1.8	
Total Program Need (PY)			3.3	

Department of Consumer Affairs
PHYSICAL THERAPY BOARD OF CALIFORNIA
 August, 2015

Current
 FY 2015-16
 Authorized Position: 19.1
 BL 12-04 (999 Blanket):0.4
 All CORI positions





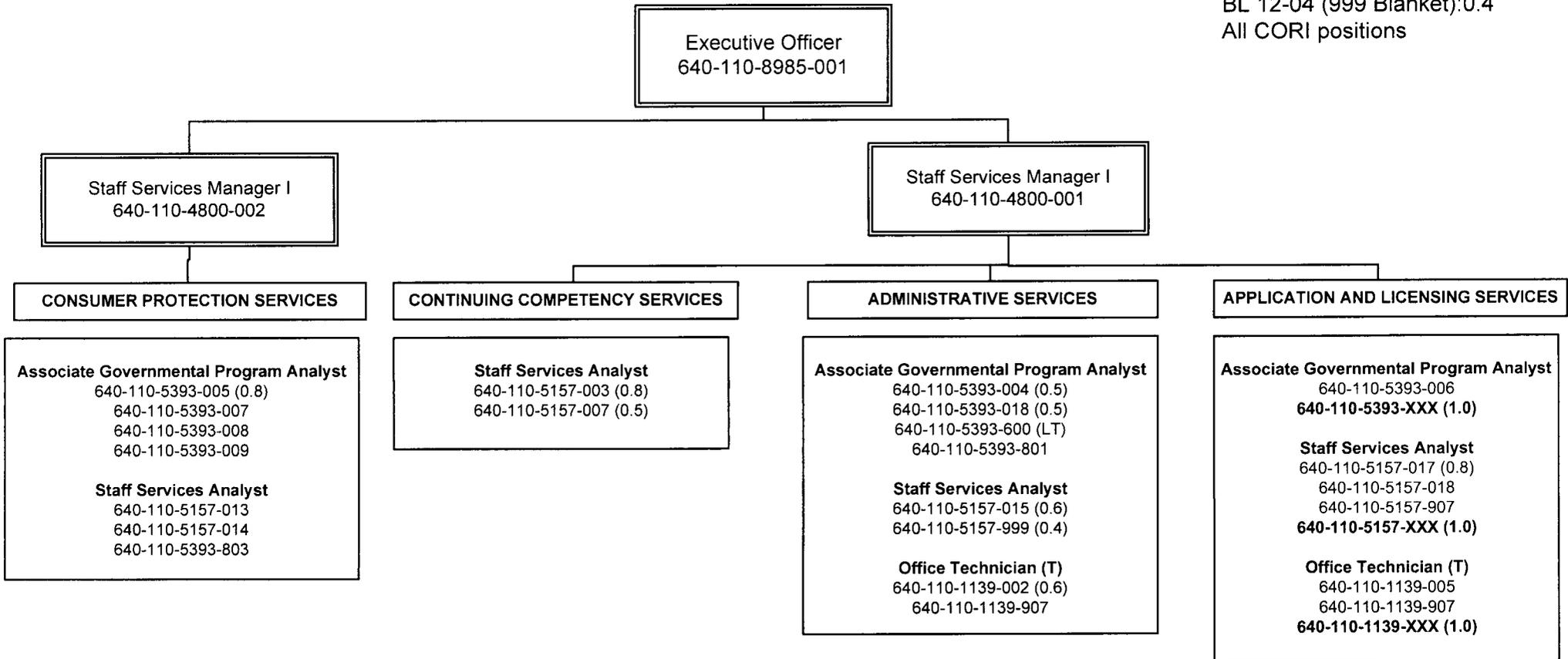
 Jason Kaiser, Date
 Executive Officer

 Personnel Analyst Date

Department of Consumer Affairs
PHYSICAL THERAPY BOARD OF CALIFORNIA

August, 2015

Proposed
FY 2016-17
Authorized Position: 21.1
BL 12-04 (999 Blanket):0.4
All CORI positions



Jason Kaiser,
Executive Officer

Date

Personnel Analyst

Date

0759 - Physical Therapy Analysis of Fund Condition

12/30/2015

(Dollars in Thousands)

2015-16 Budget Act
+ Fee Increase
+ BCPs

	Actual 2014-15	Budget Act CY 2015-16	BY 2016-17	BY+1 2017-18
BEGINNING BALANCE	\$ 877	\$ 303	\$ 1,879	\$ 2,296
Prior Year Adjustment	\$ 21	\$ -	\$ -	\$ -
Adjusted Beginning Balance	\$ 898	\$ 303	\$ 1,879	\$ 2,296
REVENUES AND TRANSFERS				
Revenues:				
125600 Other regulatory fees	\$ 91	\$ 91	\$ 91	\$ 91
125700 Other regulatory licenses and permits	\$ 421	\$ 421	\$ 421	\$ 421
PT Application Fee Increase eff. Jan. 1, 2016	\$ -	\$ 122	\$ 251	\$ 256
PT Initial License Fee Increase eff. Jan 1, 2016	\$ -	\$ 36	\$ 71	\$ 73
PTA App and License Fee Increase eff. Jan 1, 2016	\$ -	\$ 41	\$ 84	\$ 85
125800 Renewal fees	\$ 2,802	\$ 2,802	\$ 2,802	\$ 2,802
PT License Renewal Fee Increase eff. Jan 1, 2016	\$ -	\$ 552	\$ 1,127	\$ 1,149
PTA App and License Renewal Fee Increase eff. Jan 1, 2016	\$ -	\$ 136	\$ 277	\$ 282
125900 Delinquent fees	\$ 18	\$ 18	\$ 18	\$ 18
141200 Sales of documents	\$ -	\$ -	\$ -	\$ -
142500 Miscellaneous services to the public	\$ -	\$ -	\$ -	\$ -
150300 Income from surplus money investments	\$ 3	\$ 4	\$ 23	\$ 27
160400 Sale of fixed assets	\$ -	\$ -	\$ -	\$ -
161000 Escheat of unclaimed checks and warrants	\$ 4	\$ 4	\$ 4	\$ 4
161400 Miscellaneous revenues	\$ 1	\$ 1	\$ 1	\$ 1
Totals, Revenues	\$ 3,340	\$ 4,228	\$ 5,170	\$ 5,209
Transfers from Other Funds				
GF Loan per item 1110-011-0759 BA of 2011 (repay)	\$ -	\$ 1,500	\$ -	\$ -
Transfers to Other Funds				
GF Loan per item 1110-011-0759 BA of 2011	\$ -	\$ -	\$ -	\$ -
Totals, Revenues and Transfers	\$ 3,340	\$ 5,728	\$ 5,170	\$ 5,209
Totals, Resources	\$ 4,237	\$ 6,031	\$ 7,049	\$ 7,505
EXPENDITURES				
Disbursements:				
0840 State Controller (State Operations)	\$ -	\$ -	\$ -	\$ -
1110 Program Expenditures (State Operations)	\$ 3,931	\$ 4,145	\$ 4,235	\$ 4,320
FY 2016-17 BCP Licensing Staff Augmentation	\$ -	\$ -	\$ 268	\$ 244
FY 2016-17 AG and OAH Baseline Adjustment	\$ -	\$ -	\$ 250	\$ 250
8880 Financial Information System for California (State Operations)	\$ 3	\$ 7	\$ -	\$ -
Total Disbursements	\$ 3,934	\$ 4,152	\$ 4,753	\$ 4,814
FUND BALANCE				
Reserve for economic uncertainties	\$ 303	\$ 1,879	\$ 2,296	\$ 2,691
Months in Reserve	0.9	4.7	5.7	7.3